

Training and Evaluation Outline Report

Task Number: 71-8-5250

Task Title: Maintain Continuity of Mission Command (Battalion - Corps)

Supporting Reference(s):

Step Number	Reference ID	Reference Name	Required	Primary
	ADP 3-0	Unified Land Operations	Yes	No
	FM 5-0	(Superseded 17 May 2012 by ADP 5-0) THE OPERATIONS PROCESS	Yes	No
	FM 6-0	(Superseded by ADP 6-0 17 May 2012) MISSION COMMAND	Yes	Yes

Condition: The command has received an operations plan, or warning, operations, or fragmentary order from higher headquarters and is exercising mission command. The commander has issued guidance on maintaining continuity of mission command. The command has established communications with subordinate and adjacent units, and higher headquarters. The mission command system is operational and processing information in accordance with standard operating procedures.

Some iterations of this task should be performed in MOPP.

Standard: The staff assists the commander in maintaining continuity of mission command throughout operations permitting the successful accomplishment of the mission through the succession of command and maintaining the functions and duties of the commander as well as the supporting functions and duties performed by the staff and others acting under the authority and direction of the commander.

Note: Task steps and performance measures may not apply to every unit or echelon. Prior to evaluation, coordination should be made between evaluator and the evaluated units' higher headquarters to determine the performance measures that may not be evaluated.

Special Equipment: None

Safety Level: Low

Task Statements

Cue: None

DANGER

Leaders have an inherent responsibility to conduct Risk Management to ensure the safety of all Soldiers and promote mission accomplishment.

WARNING

Risk Management is the Army's primary decision-making process to identify hazards, reduce risk, and prevent both accidental and tactical loss. All soldiers have the responsibility to learn and understand the risks associated with this task.

CAUTION

Identifying hazards and controlling risks across the full spectrum of Army functions, operations, and activities is the responsibility of all Soldiers.

Remarks: Task content updated as of: 19 June 2012

Notes: None

TASK STEPS

1. The commander, assisted by the staff, establishes a succession of command to include:

- a. Verifying a second or successor in command is designated.
- b. Verifying the operations order specifies succession of command.

2. The Staff establishes a battle rhythm through synchronization of Command Post (CP) sections to maintain uninterrupted (due to enemy or environmental conditions or actions) or continuous operations and exercise of Mission Command (MC) by:

a. Establishing processes and standing operating procedures (incorporated into the standing operating procedures (SOP)) that facilitate efficient decision making, parallel planning, and battle rhythm and includes:

- (1) Standard report and return times.
- (2) Standard shift change briefings and times.
- (3) Standard commander's update and conference call schedules.
- (4) Standard CP drills.
- (5) Exchanging liaison officer(s) or teams.

b. Synchronizing or nesting timelines for critical events such as orders briefings, reporting, etc., one level up and down to prevent conflicts.

c. Organizing CP to operate on a 24 hours basis to include:

(1) Dividing personnel into shifts to operate the CP, ensuring the required expertise in each shift to make decisions.

- (2) Organizing the standard shift, heavy/light shift, and stagger shift techniques.
- (3) Conducting shift change briefings (format In Accordance With (IAW) SOP).
- (4) Scheduling periodic breaks during shifts.

d. Displacing CP(s), IAW the SOP, for security to avoid detection.

e. Implementing rest plans by:

- (1) Developing a sleep plan.
- (2) Coordinating with Special Troops Battalion or Headquarters and Headquarters Company for safe and secure sleep area away from vehicles and other high-noise activities.
- (3) Determining when senior leader(s) presence is required.
- (4) Establishing wake-up criteria for senior leaders.

3. The Operations Section establishes alternate and redundant Command Post (CP) facilities.

4. The staff, led by the Operations Section, echelons CPs as necessary, to enhance protective measures.

5. The staff, led by the Engineer Section, effectively locates the CP(s) in position(s) that can be hardened or emplaces them in hardened facilities to improve survivability and make them more difficult to find and attack.

6. The staff, led by the Operations Section, performs activities to assess and direct ongoing operations, plan future operations, or support the force, that include:

a. Developing and disseminating plans and orders.

b. Managing information (within their area of expertise) using mission command networks and information systems.

c. Maintaining running estimates to include:

(1) Providing relevant information to the commander on the progress of operations with respect to their area of interest.

(2) Advising the commander and other cells and elements on capabilities, limitations, requirements, resource availability and employment, and all matters pertaining to their areas of expertise.

(3) Advising the commander and other cells and elements on the capabilities, limitations, and employment of supporting forces.

(4) Informing and advising the commander of directives and policy guidance from higher headquarters within their areas of expertise.

d. Controlling operations to include:

(1) Directing and regulating actions.

(2) Performing critical ongoing functions of execution.

e. Assessing the execution of operations.

f. Conducting CP administration functions

g. Providing security.

h. Organizing for operations.

i. Maintaining continuity of operations.

j. Making recommendations.

k. Identifying and analyzing problems.

l. Conducting staff coordination.

m. Performing risk management.

(Asterisks indicates a leader performance step.)

PERFORMANCE MEASURES	GO	NO-GO	N/A
1. The commander, assisted by the Staff, established a succession of command which:			
a. Verified a second or successor in command was designated.			
b. Verified the operations order specified succession of command.			
2. The Staff established a battle rhythm through synchronization of Command Post (CP) sections to maintain uninterrupted (due to enemy or environmental conditions or actions) or continuous operations and exercise of Mission Command (MC) by:			
a. Established processes and standing operating procedures (incorporated into the standing operating procedures (SOP)) that facilitated efficient decision making, parallel planning, and battle rhythm and included:			
(1) Standard report and return times.			
(2) Standard shift change briefings and times.			
(3) Standard commander's update and conference call schedules.			
(4) Standard CP drills.			
(5) Exchanging liaison officer(s) or teams.			
b. Synchronized or nested timelines for critical events such as orders briefings, reporting, etc., one level up and down to prevent conflicts.			
c. Organized CP to operate on a 24 hours basis to include:			
(1) Divided personnel into shifts to operate the CP, ensuring the required expertise in each shift to make decisions.			
(2) Organized the standard shift, heavy/light shift, and stagger shift techniques.			
(3) Conducted shift change briefings (format In Accordance With (IAW) SOP).			
(4) Scheduled periodic breaks during shifts.			
d. Displaced CP(s), IAW the SOP, for security to avoid detection.			
e. Implemented rest plans by:			
(1) Developed a sleep plan.			
(2) Coordinated with Special Troops Battalion or Headquarters and Headquarters Company for safe and secure sleep area away from vehicles and other high-noise activities.			
(3) Determined when senior leader(s) presence was required.			
(4) Established wake-up criteria for senior leaders.			
3. The Operations Section established alternate and redundant Command Post (CP) facilities.			
4. The staff, led by the Operations Section, echeloned CPs as necessary, to enhance protective measures.			
5. The staff, led by the Engineer Section, effectively located the CP(s) in position(s) that were hardened or emplaced them in hardened facilities to improve survivability and made them more difficult to find and attack.			
6. The staff, led by the Operations Section, performed activities to assess and direct ongoing operations, plan future operations, or support the force.			
a. Developed and disseminated plans and orders.			
b. Managed information (within their area of expertise) using mission command networks and information systems.			
c. Maintained running estimates and:			
(1) Provided relevant information to the commander on the progress of operations with respect to their area of interest.			
(2) Advised the commander and other cells and elements on capabilities, limitations, requirements, resource availability and employment, and all matters pertaining to their areas of expertise.			
(3) Advised the commander and other cells and elements on the capabilities, limitations, and employment of supporting forces.			

(4) Informed and advised the commander of directives and policy guidance from higher headquarters within their areas of expertise.			
d. Controlled operations and:			
(1) Directed and regulated actions.			
(2) Performed critical ongoing functions of execution.			
e. Assessed the execution of operations.			
f. Conducted CP administration functions.			
g. Provided security.			
h. Organized for operations.			
i. Maintained continuity of operations.			
j. Made recommendations.			
k. Identified and analyzed problems.			
l. Conducted staff coordination.			
m. Performed risk management.			

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL PERFORMANCE MEASURES EVALUATED							
TOTAL PERFORMANCE MEASURES GO							
TRAINING STATUS GO/NO-GO							

ITERATION: 1 2 3 4 5 M

COMMANDER/LEADER ASSESSMENT: T P U

Mission(s) supported: None

MOPP: Sometimes

MOPP Statement: None

NVG: Never

NVG Statement: None

Prerequisite Collective Task(s): None

Supporting Collective Task(s):

Step Number	Task Number	Title	Proponent	Status
	71-8-5111	Conduct the Military Decision Making Process (Battalion - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-5200	Conduct Command Post Operations (Battalion - Corps)	71 - Combined Arms (Collective)	Approved

Supporting Individual Task(s):

Step Number	Task Number	Title	Proponent	Status
	011-412-0064	Integrate Joint Doctrine in Mission Planning	011 - Aviation (Individual)	Reviewed
	150-718-5111	Participate in the Military Decision Making Process	150 - Combined Arms (Individual)	Approved

Supporting Drill Task(s): None

TADSS

Step ID	TADSS ID	Title	Product Type	Quantity
No TADSS specified				

Equipment (LIN)

Step ID	LIN	Nomenclature	Qty
No equipment specified			

Materiel Items (NSN)

Step ID	NSN	LIN	Title	Qty
No equipment specified				

Environment: Environmental protection is not just the law but the right thing to do. It is a continual process and starts with deliberate planning. Always be alert to ways to protect our environment during training and missions. In doing so, you will contribute to the sustainment of our training resources while protecting people and the environment from harmful effects. Refer to FM 3-34.5 Environmental Considerations and GTA 05-08-002 ENVIRONMENTAL-RELATED RISK ASSESSMENT.

Safety: In a training environment, leaders must perform a risk assessment in accordance with FM 5-19, Composite Risk Management. Leaders will complete a DA Form 7566 COMPOSITE RISK MANAGEMENT WORKSHEET during the planning and completion of each task and sub-task by assessing mission, enemy, terrain and weather, troops and support available-time available and civil considerations, (METT-TC). Note: During MOPP training, leaders must ensure personnel are monitored for potential heat injury. Local policies and procedures must be followed during times of increased heat category in order to avoid heat related injury. Consider the MOPP work/rest cycles and water replacement guidelines IAW FM 3-11.4, NBC Protection, FM 3-11.5, CBRN Decontamination. .